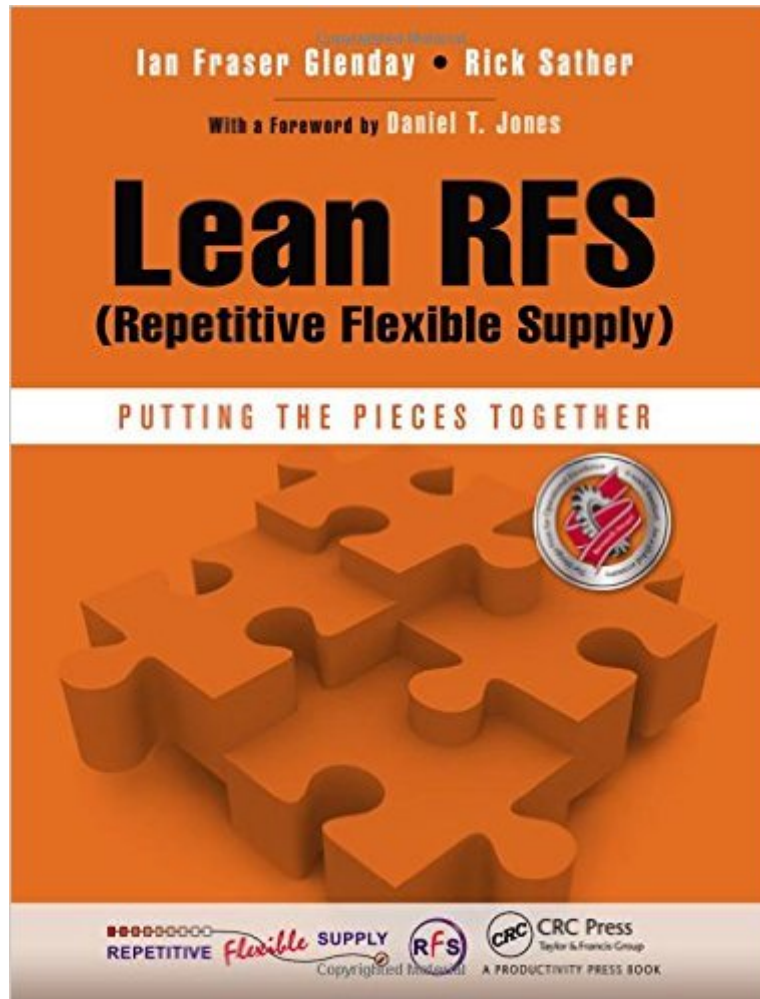


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# Lean RFS (Repetitive Flexible Supply): Putting The Pieces Together



## Synopsis

Is it possible to be repetitive and flexible •at the same time? Using proven examples and quantifiable evidence, Lean RFS (Repetitive Flexible Supply): Putting the Pieces Together demonstrates that repetitive flexible supply (RfS) is not only possible, but that its implementation can help you reach a new level of improved performance in manufacturing and across your entire supply chain. Winner of a 2013 Shingo Research and Professional Publication Award, this book is unique in that it clearly spells out the theory and practice originally published in the Shingo Prize winner, *Breaking Through to Flow*, with actual stories of Kimberly-Clark's experience in using them over the years with great success. These stories provide a real feel of how this learning-by-doing journey led to "aha!" moments for those involved. The book also explains why most planning systems in use today will result in a different plan every time, and that these plan changes are actually the cause of the fire fighting that is endemic in most companies.

## Book Information

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## Customer Reviews

Whether Shingo Prize winner or a mature Culture of Lean Six Sigma, most organizations do yet not understand and benefit from what Ian describes in this work, which builds on his earlier book, *Breaking Through to Flow*. The book contains a balanced mix of practical examples using the segmentation tools Ian has pioneered, as well as examples - - - both failed and successful - - - of the vital role top leadership plays to make flow possible. Not only for production. One team I was blessed to support used this approach to deliver a 43% productivity improvement (and 1.5 million

annual cost reduction) in Procurement/Payables in a matter of months. Numerous examples are included from service and transactional environments. The importance of leadership stability is revealed in Ian's sadness that some of his best work has been "undone" when new leadership - - - some years after initial application of his approach - - - abandons the policy deployment/hoshin kanri approach and dismantles the cross functional collaboration which this approach demands. A wealth of practical tips from easy buffer calculations to how to engage the Finance team to the essential differences between planning the green and red flows. (if not planned with different rules, chaos results) And he even mixes in some fun with multiple tales of niggles chasing. A valuable read for sponsoring leaders and implementers; also available on Kindle for long flights. Based on several successful projects our team has supported using this approach which each delivered over 1 million annual recurring financial benefits, we can imagine this relatively "unknown" book may become as well known as "Learning to See."

This is a great book filled with helpful information. If you are involved in production or supply chain management in any way, you NEED to read this helpful book. It may help you see that ongoing improvement is available to you from options to which you are presently blind. Don't miss it!

Great book, a must read for all those people who are trying to change a culture to one of continuous improvement and deliver reduced costs.

If every supplier throughout a given supply chain would use these simple rules everyone would win. Waste would be reduced, inventory turns would increase, inventory levels would be reduced and on time delivery would improve.

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